

# Oregon DEQ – NPDES Permitting Process Improvement

Association of Clean Water Administrators 2023  
National NPDES Permitting Meeting



# Where do we start?

Numbers from 1 to 49

<sup>1</sup>	2	3	4	5	6	7	8	9	10
11	12	13	14	15	<b>16</b>	17	18	19	20
21	22	23	24	25	26	27	<b>28</b>	29	30
31	<b>32</b>	33	34	35	36	37	38	39	40
<b>41</b>	42	<b>43</b>	44	45	46	<b>47</b>	48	49	

# What's the plan?



Step 1: Determine the scale and develop the issuance plans

Step 2: Understand the process

Step 3: Form the team

Step 4: Develop standards and controls

Step 5: Clear decision making

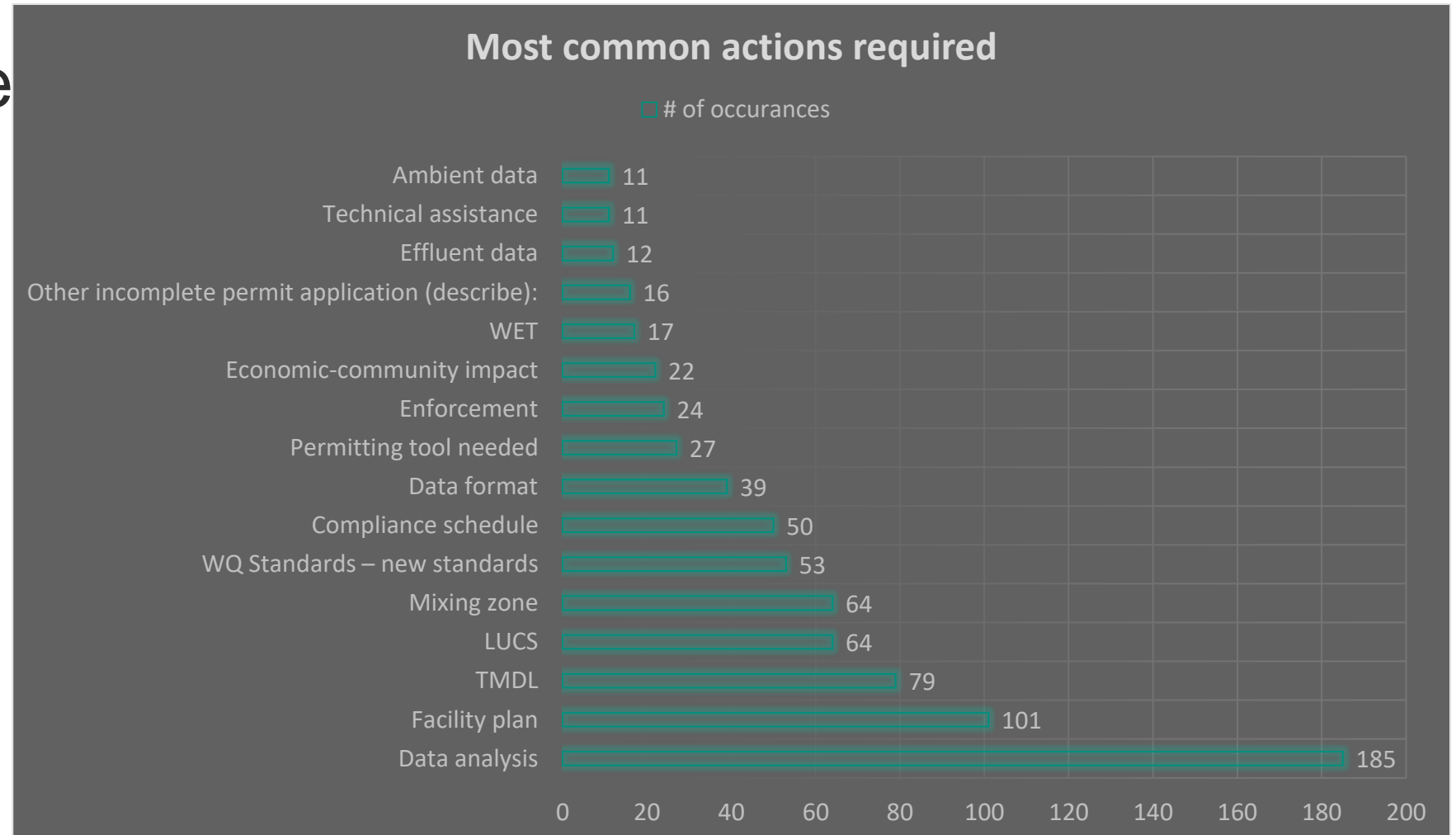
Step 6: Measure success

Most important: Prioritize the goal

# Determine the scale

- Readiness re

Milestone
Phase I: Assessment of all individual NPDES permits on the existing FFY2017 issuance plan
Phase II: Assessment of all administratively extended individual permits as well as any individual permits expiring in 2017
Phase III: Assessment of all remaining NPDES individual permits



# Develop the issuance plans

- Annual Plan – Federal Fiscal Year
- 5-year plan – Rolling

The plan brings predictability and Accountability to the program

- results of the readiness review
- geographic location
- DEQ resources
- local priorities
- DATA GAP ANALYSIS

## 2023 NPDES Individual Permit Issuance Plan

Water Quality Division  
700 NE Multnomah St., Suite 600  
Portland, OR 97232

For more information regarding the permits below contact Jeff Navarro: 503-229-5257



Q1: Oct. 1 – Dec. 3

	Facility Legal Name (Common Name)						
1	ASHLAND STP (MINOR MODIFICATION #3)						
2	METROPOLITAN WASTEWATER MANAGEMENT COMMISSION						
3	STANFIELD STP	STANFIELD	101100	Da	Q1-2023	Complete	10/20/2022
4	CRESWELL STP	CRESWELL	101639	NPDES-DOM-Da	Q1-2023	Complete	10/20/2022
5	CLEAN WATER SERVICES (DURHAM STP)	TIGARD	101141	NPDES-DOM-A3	Q1-2023	On Schedule	
6	CLEAN WATER SERVICES (FOREST GROVE STP)	FOREST GROVE	101142	NPDES-DOM-Ba	Q1-2023	On Schedule	
7	CLEAN WATER SERVICES (HILLSBORO-WESTSIDE STP)	HILLSBORO	101143	NPDES-DOM-Ba	Q1-2023	On Schedule	

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# STICK TO THE PLAN

## Statewide Permit Issuance Plan for Federal Fiscal Years 2023-2027

Headquarters  
700 NE Multnomah St., Suite 600  
Portland, OR 97232

For more information regarding the permits listed below contact Jeff Navarro: 503-229-5257.



Legal Name	Common Name	City	Permit Number	Permit Type	Planned Year of Issuance
				NPDES-DOM-Da	2023
				NPDES-DOM-Db	2023
				NPDES-DOM-Da	2023
				NPDES-IW-B17	2023
				NPDES-DOM-A2	2023
				NPDES-IW-B02	2023
				NPDES-IW-B16	2023
				NPDES-DOM-Da	2023
				NPDES-IW-B19	2023
DEPOE BAY, CITY OF	DEPOE BAY STP	DEPOE BAY	101383	NPDES-DOM-Da	2023
FISHHAWK LAKE RECREATION CLUB, INC.	FISHHAWK LAKE RECREATION CLUB, INC.	BIRKENFELD	101296	NPDES-DOM-Da	2023
GMA GARNET (USA) CORP	GMA GARNET (USA)	COOS BAY	100860	NPDES-IW-B16	2023
TROUTDALE, CITY OF	CITY OF TROUTDALE WATER POLLUTION CONTROL FACILITY	TROUTDALE	101044	NPDES-DOM-C2a	2023
UMATILLA, CITY OF	UMATILLA INDUSTRIAL WASTEWATER FACILITY	UMATILLA	103196	NPDES-IW-B16	2023
PARKDALE SANITARY DISTRICT	PARKDALE STP	PARKDALE	101322	NPDES-DOM-Da	2023
SILETZ, CITY OF	SILETZ STP	SILETZ	101680	NPDES-DOM-Db	2023
WALLOWA, CITY OF	WALLOWA STP	WALLOWA	101994	NPDES-DOM-Db	2023
NEHALEM BAY WASTEWATER					

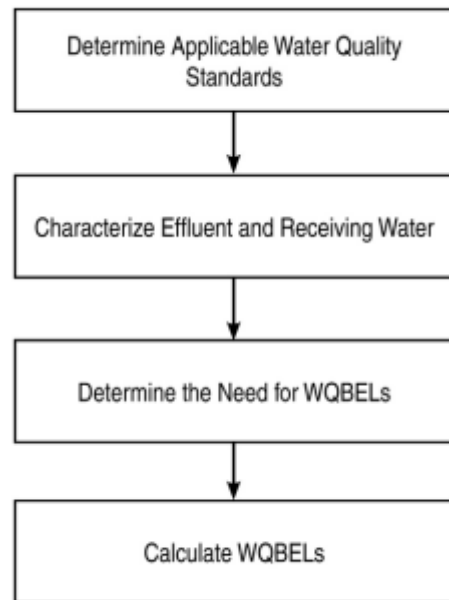


- Work with existing and previous permit writers
- Key tool: Value Stream Map

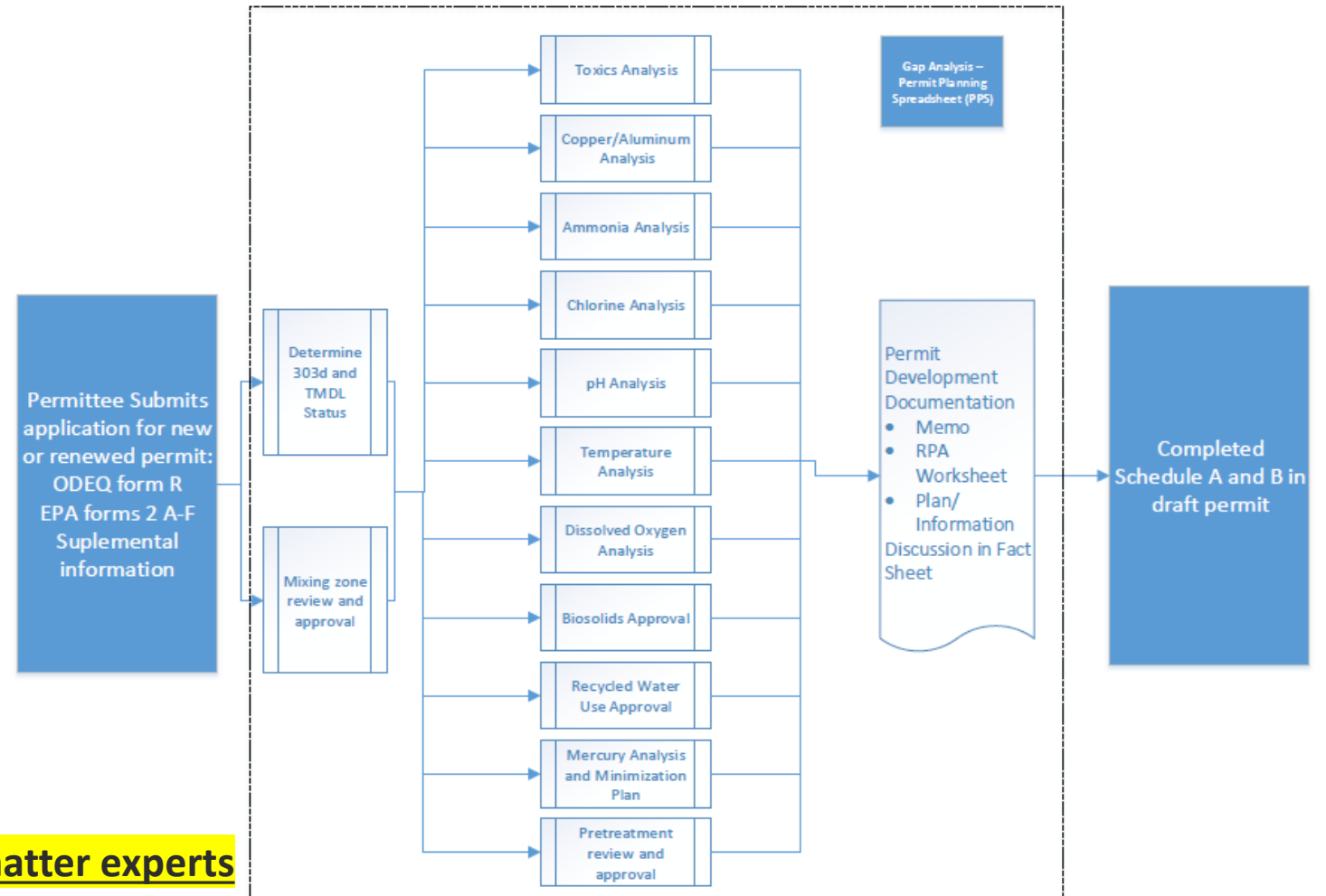


# Streamline the process

Exhibit 6-2 Standards-to-permits process



Identify subject matter experts



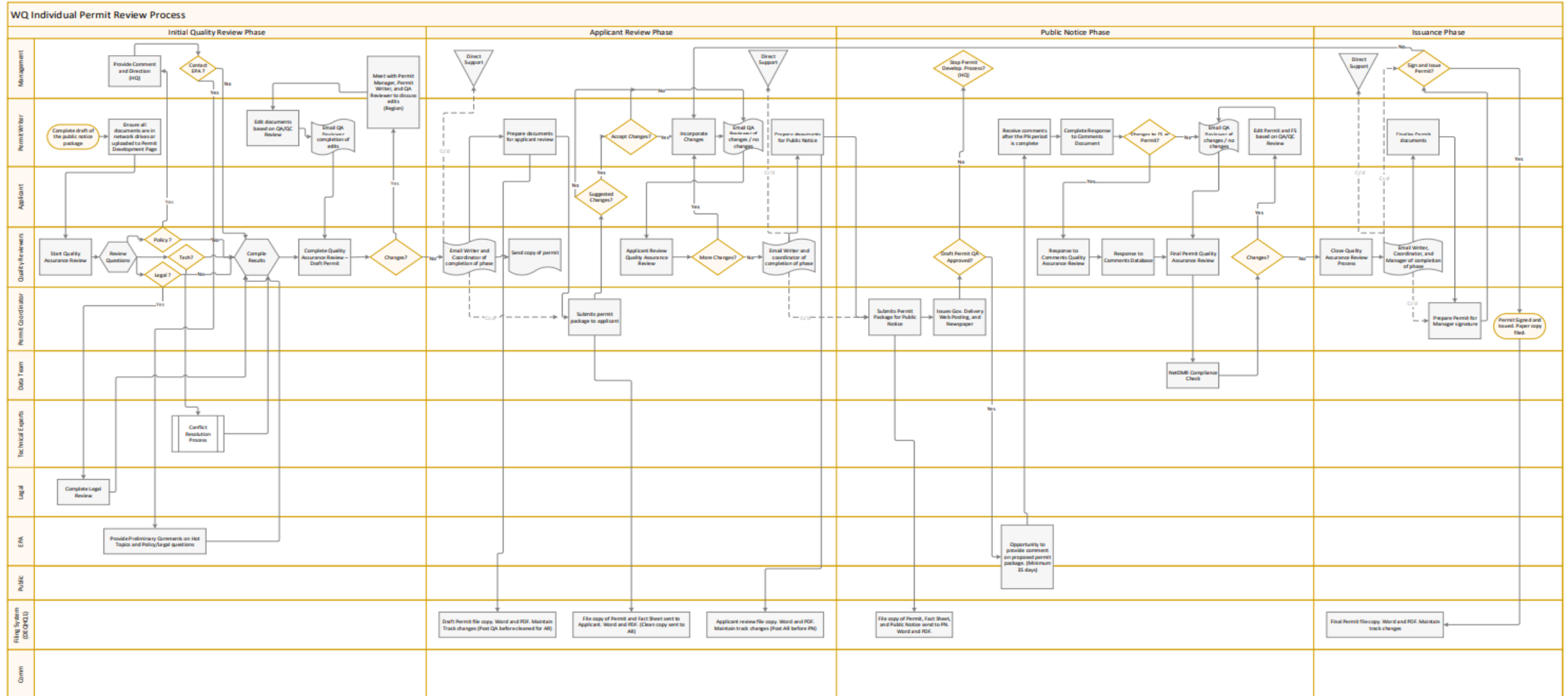
# Form the team

- Identify permit writing team
  - Originally the gang of 8
    - Now Team of Ten
- Prioritize work – **Permit writing only**
- Identify work as a priority – Top down

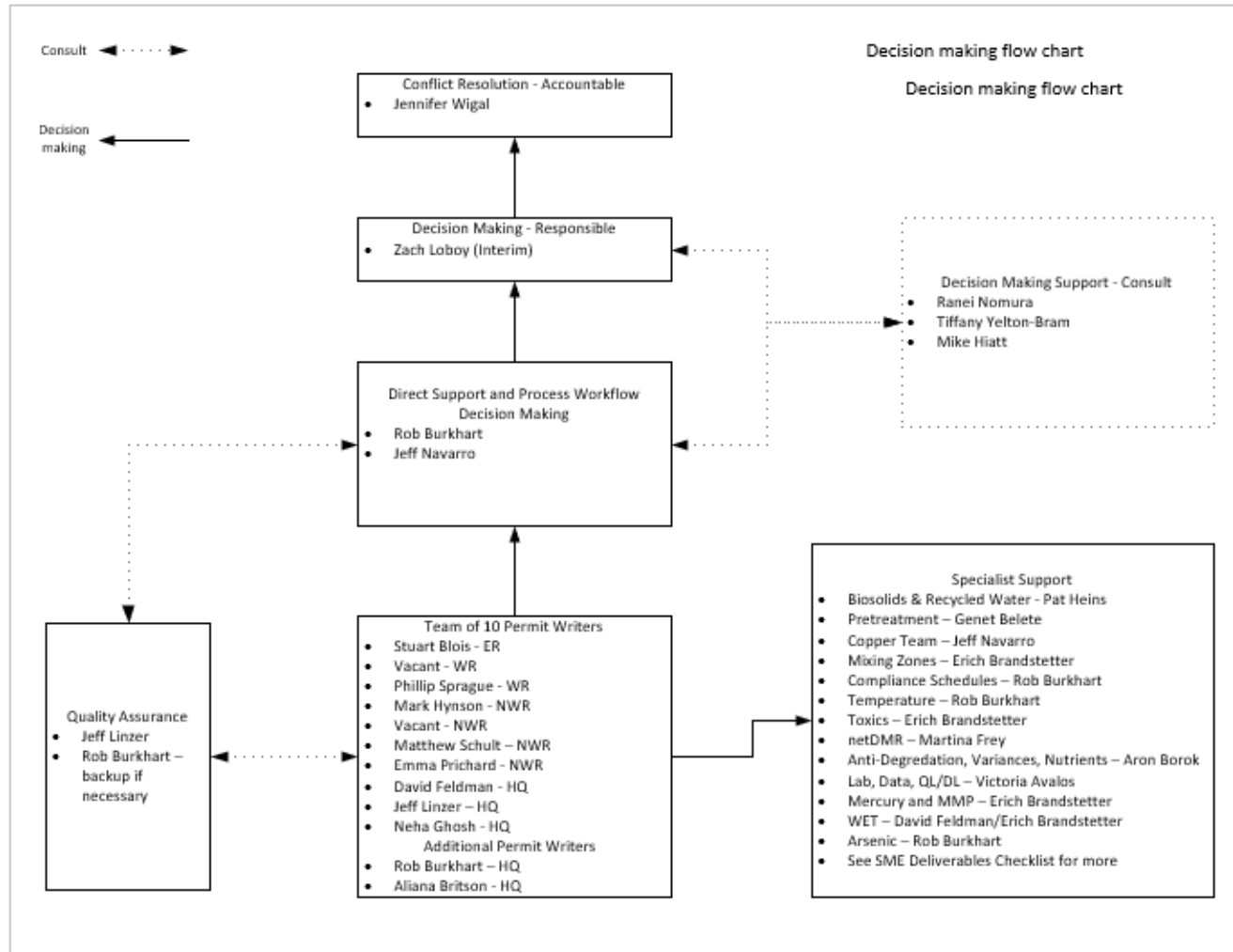




# Develop standards and controls



# Clear Decision Making

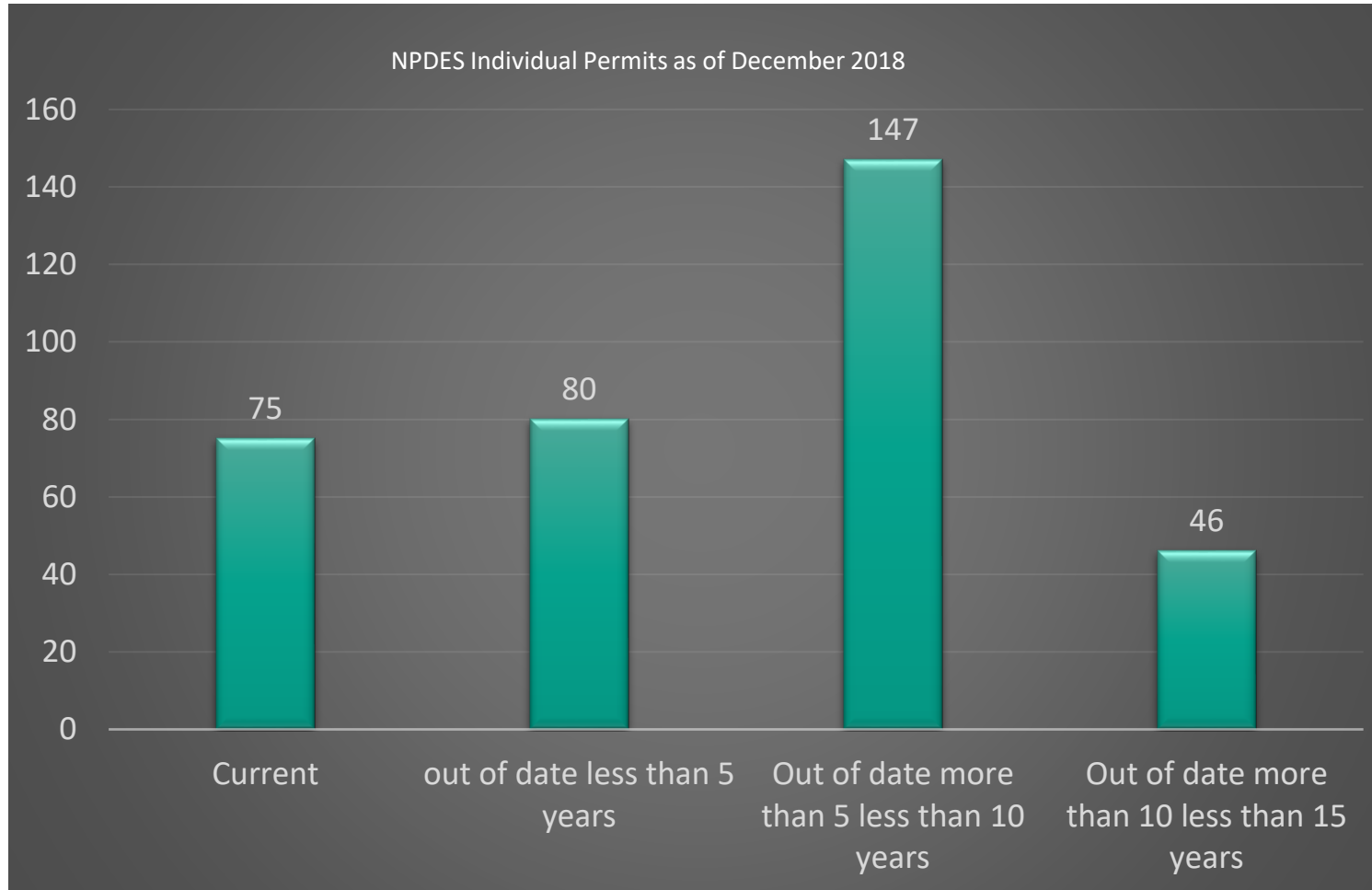


- Who is responsible?
- Who is accountable?
- Who should be consulted?
- Who should be informed?

Used for

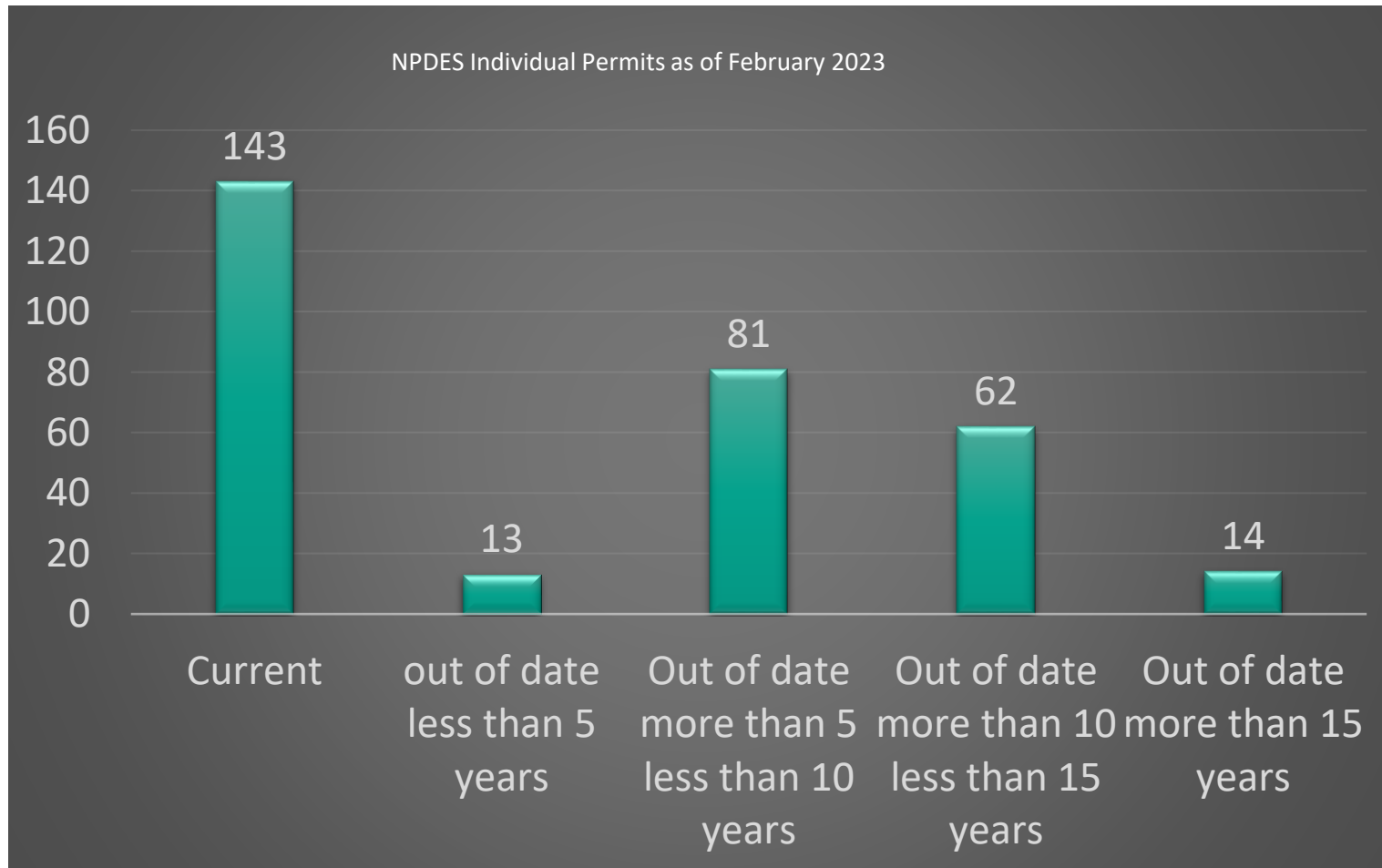
- Developing quick decisions
- Efficiently addressing areas of substantive conflict
- Removing roadblocks and hurdles.

# Measure your success



- 273 (78 percent) administratively continued.
- 80 (22 percent) are administratively continued for less than five years.
- 147 (42 percent) are administratively continued five years or more and less than 10 years.
- 46 (13 percent) are administratively continued 10 years or more

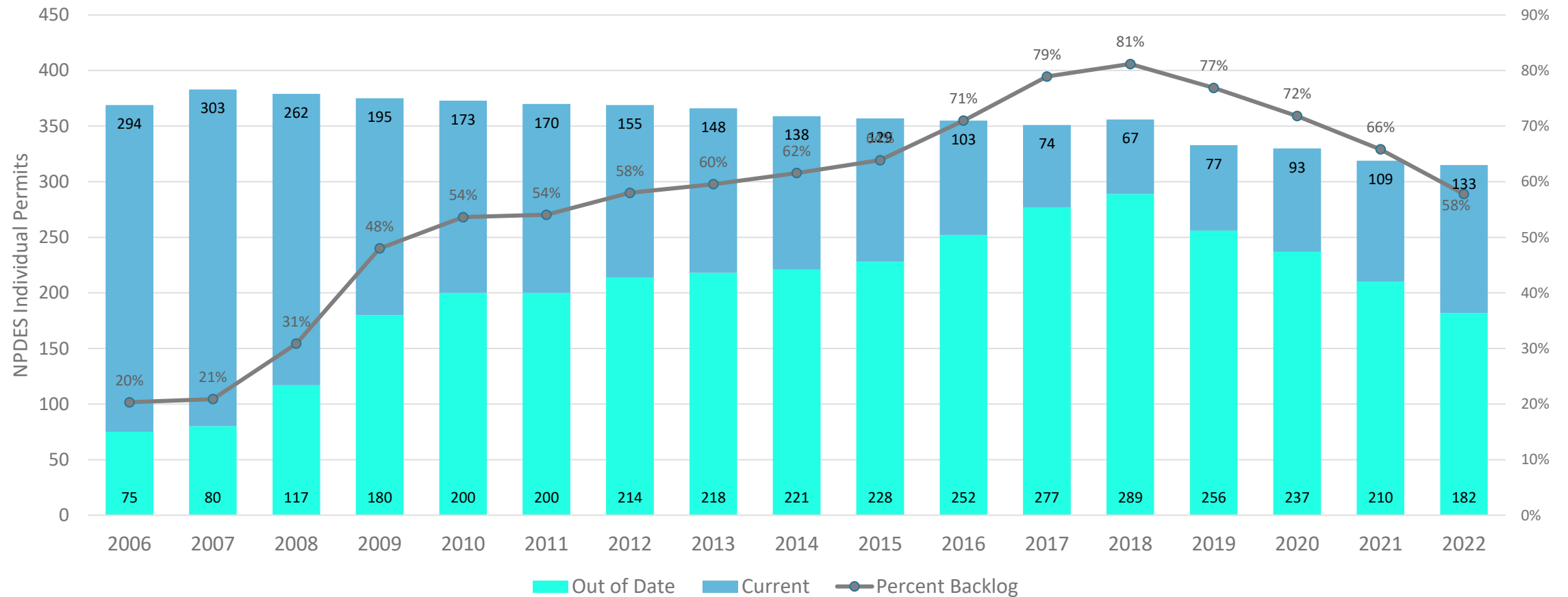
# Measure your success



- 170 (54 percent) administratively continued.
- 13 (4 percent) are administratively continued for less than five years.
- 81 (26 percent) are administratively continued five years or more and less than 10 years.
- 62 (20 percent) are administratively continued 10 years or more and less than 15.
- 14 (4 percent) are administratively continued for 15 years or more.

# Measure your success

Oregon NPDES Permit Backlog - 2006 to Present





# Most important: Prioritize the goal

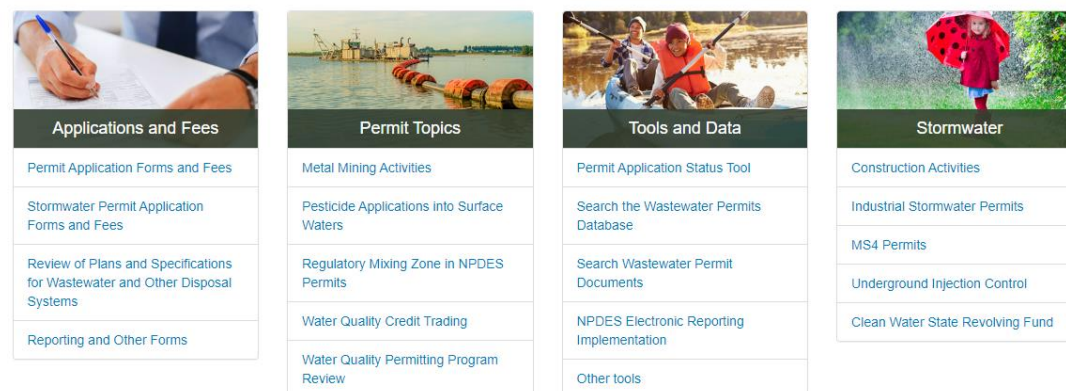
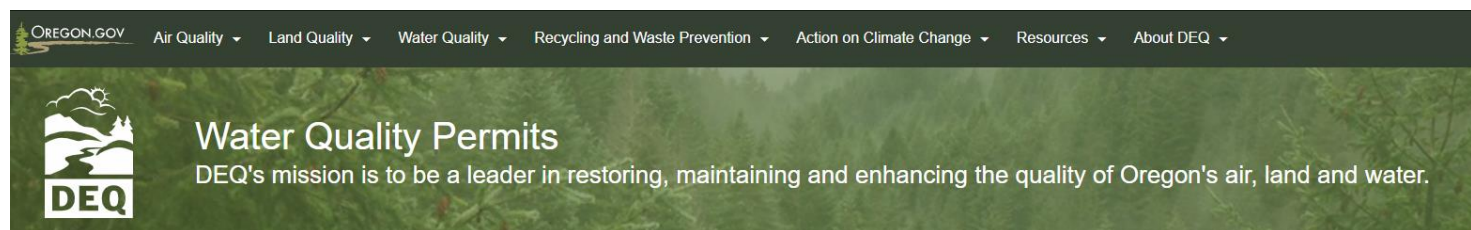


**Bull's Eye – Every Time**

**0 % Backlog – No  
administratively  
continued permits**

# More Info on NPDES Permitting

<https://www.oregon.gov/deq/wq/wqpermits/Pages/default.aspx>



<https://www.oregon.gov/deq/wq/wqpermits/Pages/Forms.aspx>

# Questions?

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